

Conflict will naturally occur in any organization. Such conflict requires a fair and reasoned approach to ensure a resolution that is in the best interests of the organization and considers the views of all parties. Conflict will occur within the organization between Council members, Council members and Registrants, staff and Registrants, staff and Council members.

## Accordingly,

- When conflict has occurred, the Council Chair shall be notified in order to activate this policy. The responsibility to notify the Council Chair rests with:
  - a) Council members when the conflict is between
    - i. two or more Council members;
    - ii. the CEO and one or more Council members.
  - b) The CEO when the conflict is between
    - i. staff and one or more Council members or
    - ii. the CEO and one or more Registrants.
- 2 Issues of conflict shall be addressed by the Executive Committee of the Council.
  - a) Where a member of the Executive Committee is directly involved in the conflict, they shall absolve themselves of the matter, in which case the Executive Committee may ask another member of Council to participate in the conflict resolution process.
  - b) Where a majority of the Executive Committee members are involved, the matter shall be referred to the full Council.
- The parties to the conflict shall be notified as soon as possible following the reporting of the conflict that the matter has been referred to the Executive Committee.
- The Executive Committee shall review the matter that has become a point of conflict and shall seek the input of all parties individually to develop an understanding of the issues.
- The Executive Committee shall work with all parties, by whatever means possible, to affect a resolution of the issue that is acceptable to all parties.
- If an acceptable resolution is not possible, the matter shall be referred to the Council for evaluation within the context of its policies.
- Information obtained during the process of conflict resolution, including any remedial actions taken on the part of the CEO, shall be considered by the CEO Review Panel as a part of the annual CEO Performance Review process.
- When conflict is between Registrants and staff other than the CEO, the matter shall be referred to the CEO.

DATE APPROVED	DATE LAST REVISED
July 30, 2013	January 25, 2023